

# Startup Selling Tuesday Training: Building Your Sales Team



# Topics we'll cover over two months...

- Identifying when to outsource & hire sales help
- Sourcing & recruiting talent
- Managing a virtual team
- Interviewing & screening candidates
- Developing compensation plans
- Plus more!

### TODAY: Identifying when to Identifying there sales help outsource & hire sales help





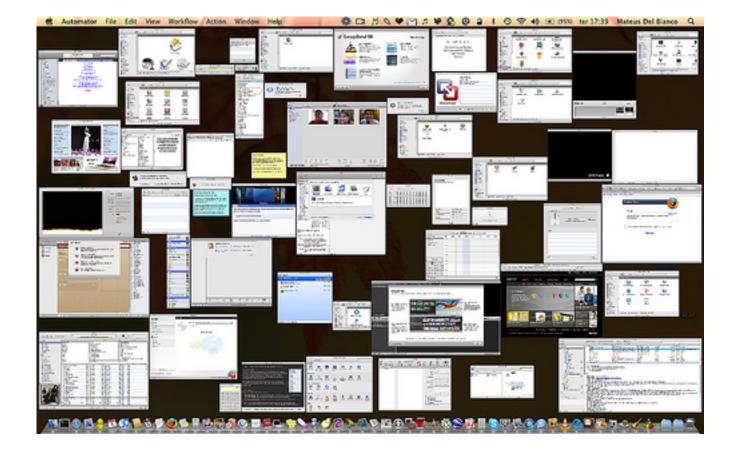
# \*Why is this important?



## You're doing everything



# Tasks vs Strategy



### "If I just had a sales team..."



# Opportunite mote



### The One-[wo]man gang forever



### Know the RIGHT time

### Information & Metrics



### Be the leader

5 Key Principles





### 1. Later > sooner



# 2. Know your Sales KPIs

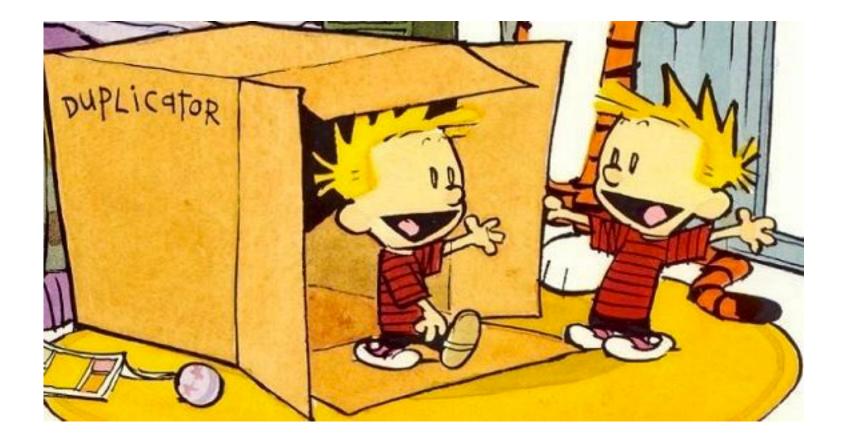
#### SaaS Metrics Dashboard

A simple KPI sheet for early-stage SaaS startups with a low-touch sales model.

|                                   | Jan-13  | Feb-13  | Mar-13  | Apr-13  | May-13   |  |
|-----------------------------------|---------|---------|---------|---------|----------|--|
|                                   |         |         |         |         |          |  |
| VISITORS & SIGNUPS                |         |         |         |         |          |  |
| Visitors 1)                       | 2,456   | 2,687   | 2,986   | 2,897   | 3,012    |  |
| m/m growth visitors               |         | 9.41%   | 11.13%  | -2.98%  | 3.97%    |  |
| Signups beginning of the month 2) | 245     | 388     | 566     | 752     | 919      |  |
| New signups                       |         |         |         |         |          |  |
| Organic                           | 61      | 122     | 97      | 75      | 121      |  |
| Paid                              | 82      | 56      | 89      | 92      | 78       |  |
| Total new signups                 | 143     | 178     | 186     | 167     | 199      |  |
| m/m growth new signups            |         | 24.48%  | 4.49%   | -10.22% | 19.16%   |  |
| Visitor-to-Signup Conversion Rate | 5.82%   | 6.62%   | 6.23%   | 5.76%   | 6.61%    |  |
| Signups end of month              | 388     | 566     | 752     | 919     | 1,118    |  |
| PAYING CUSTOMERS 3)               |         |         |         |         |          |  |
| Customers beginning of the month  | 35      | 54      | 74      | 95      | 119      |  |
| New customers                     | 20      | 22      | 24      | 26      | 23       |  |
| Conversion rate 4)                |         | 15.38%  | 13.48%  | 13.98%  | 13.77%   |  |
| Lost customers                    | -1      | -2      | -3      | -2      | -3       |  |
| Churn rate                        | 2.86%   | 3.70%   | 4.05%   | 2.11%   | 2.52%    |  |
| Net new customers                 | 19      | 20      | 21      | 24      | 20       |  |
| Customers end of month            | 54      | 74      | 95      | 119     | 139      |  |
| m/m growth customers              |         | 37.04%  | 28.38%  | 25.26%  | 16.81%   |  |
| MRR                               |         |         |         |         |          |  |
| MRR beginning of the month        | \$3,000 | \$5,127 | \$7,499 | \$9,905 | \$13,067 |  |
| New MRR                           |         |         |         |         |          |  |
| New MRR from new customers        | \$1.980 | \$2 209 | \$2 450 | \$2,889 | \$2 560  |  |

https://davidcummings.org/2013/04/12/killer-saas-kpis-spreadsheetdashboard/

# 3. Repeatable & Explainable Sales Process







The Altos System makes you remarkable by automatically delivering the data and statistics your clients need from you.



#### Killer Websites Start with Altos Charts

A truly informative website answers three questions every visitor has: "How's The Market? What's For Sale? How Much Is It Worth?" Customizable Altos Charts update automatically each week to keep your website, blog, Facebook or other social networks engaged and informed on: For an added "WOW", add Charts to listing or buyer presentations Build One or See them in action



Q Show More

#### Put Data to Work with Altos Reports

These blow people away. Your personally-branded Market Reports are packed full of local real estate market data that can't be found anywhere else. Available in one page summary, or in depth 10 page reports, these reports are powerful for listing presentations and open houses, and brand you as The Market Expert. Get One

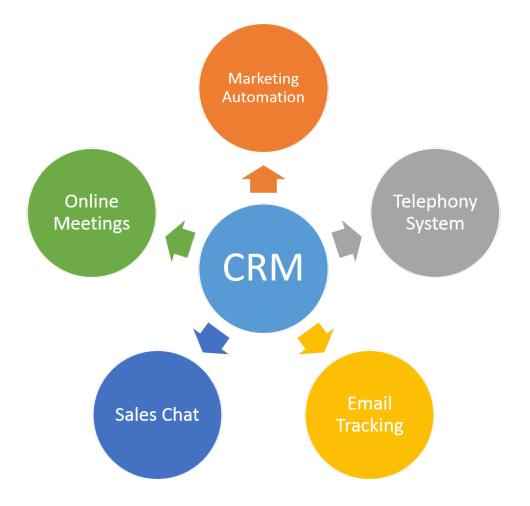
| *Indicates required field |    |
|---------------------------|----|
| First Name*               |    |
| Last Name*                |    |
| Email <sup>*</sup>        |    |
| Phone Number              |    |
| Company / Organization    |    |
| How did you find us?      |    |
| - Select a choice below - | \$ |
| Account Type*             |    |
| - Select a choice below - | \$ |
| Login Name:*              |    |

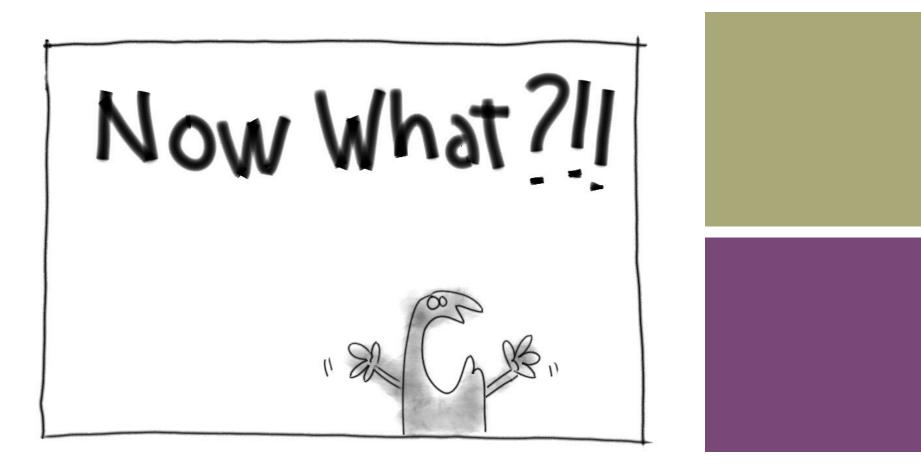
4. [Paid] Customer Trends  $\star \star$ 



2+ years

# 5. Systems & Technology





### + Now what?







## +Homework Assignment



#### 1. What are your Sales KPIs?

#### # of touches = responses

# Conversation-to-demo conversions

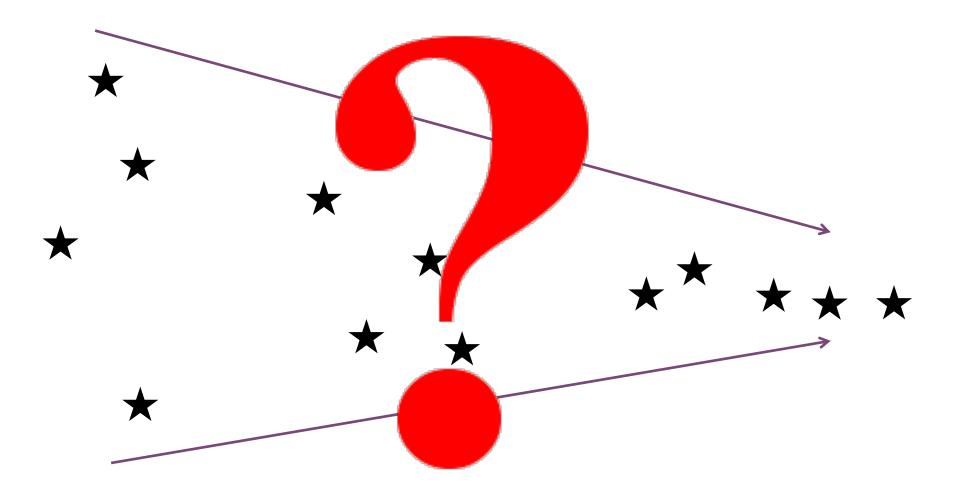
- Demo to Pilot conversions
- ■Paid Pilot Revenues

∎etc...

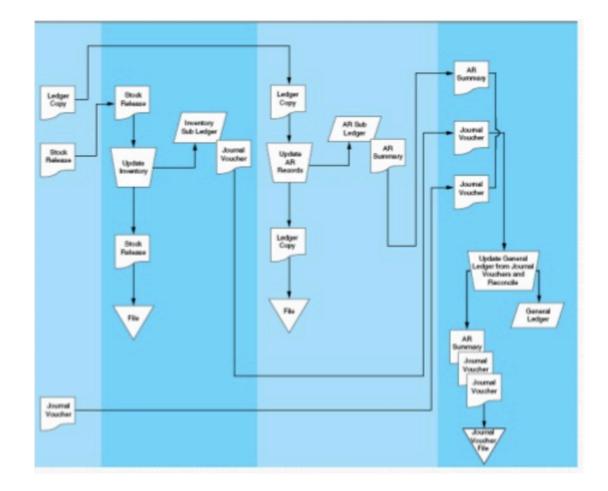
#### Track backwards 3-6 months

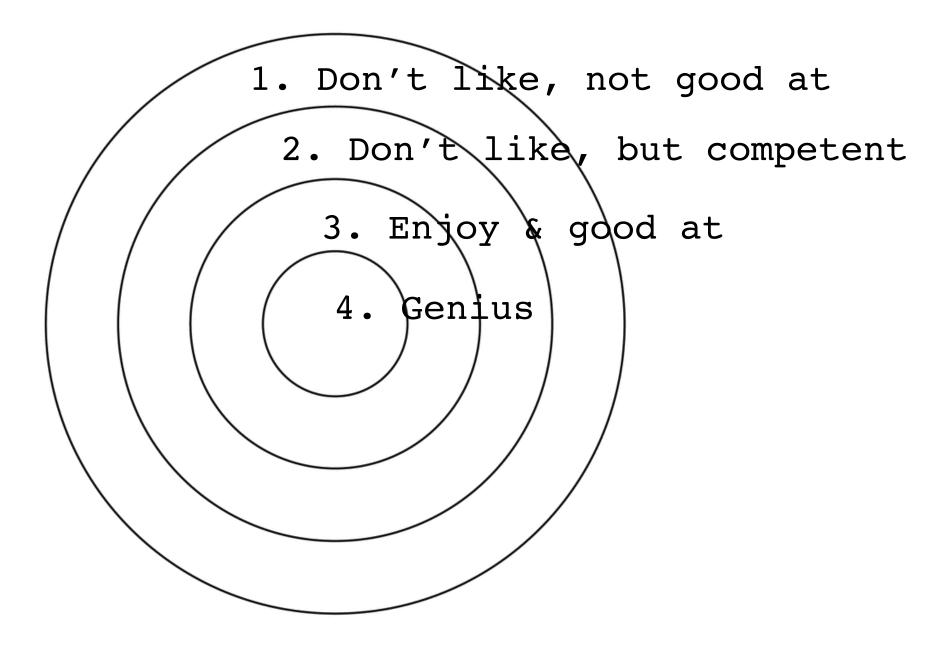
|       |                                 |         |        | ortunities                |            | New Go to                      |  | Q   | -014                | to 20                              | of 33 🕨 🕅                                     |
|-------|---------------------------------|---------|--------|---------------------------|------------|--------------------------------|--|---|---------------------|------------------------------------|---|
|       | To: Jonathon, 506536            | Tuesda  | _      | - Num                     |            | Account                        |  | Stage                                     | Probability         | 01                                 | lotal value                                   |
| _ ☆ ● | To: MY, 506536, Olena, Mia (11) | Fwd: N  | 06     | OP0000                    | 101        | American Music                 | Teacher  | Discovery                                 |                     | \$7                                | ,575.00 🕥                                     |
|       | To: Steve, 506536 (2)           | custon  | 06     | <u>OP0000</u>             | 102        | Howard Johnso                  | n  | Discovery                                 |                     | \$4                                | ,200.00 🔇                                     |
|       | To: israel.carr.,               | What's  | 06     | <u>OP0000</u>             | 103        | Kim Peacock B                  | eringhause   | Qualification                             | 30 %                | \$5                                | 625.00 😗                                      |
|       | To: israel.carr., (3)           | Weekly  |        | <u>OP0000</u>             | <u>104</u> | Printing Factory               | / Inc  | Negotiate                                 | 60 %                | \$6                                | 5,575.00 😗                                    |
|       | To: Glenn, 506536 (12)          | custon  | 06     | OP0000                    | 108        | Nutra Source                   |  | Negotiate                                 | 70 %                | \$7                                | ,325.00 😗                                     |
|       |                                 |         |        | OP0000                    | <u>109</u> | Accurate Color                 | Inc  | Qualification                             | 30 %                | \$7                                | ,875.00 😗                                     |
|       | To: MY, 506536 (4)              | Re: La  | 06     | OP0000                    | 111        | Helm, Norman                   | Q  | Discovery                                 |                     | \$1                                | ,125.00 😗                                     |
|       | To: Patrick, 506536             | quick c | 06     | OP0000                    | <u>113</u> | Allegro Copy &                 | Print  | Negotiate                                 | 60 %                | \$11                               | ,250.00 🜎                                     |
| ] 🕁 🖻 | To: patrick, 506536 (3)         | leads   | 06     | OP0000                    | 114        | Woodward, Joh                  | n C Esq  | Discovery                                 |                     | \$3                                | ,750.00 😗 —                                   |
|       | To: Colette, 506536             | quick q | uestio | n re: Zir                 | PST        |                                | ♠ 7.30 - 9   |   |                     |                                    |   |
| ] 🛣 📄 | To: colette, 506536 (3)         | leads   | Hi Co  | olette - v <mark>1</mark> | 8am        | th 8:30 - 10                   | Pilates  |   | Client m Run with   | th.8−9<br>Run<br>with              | 8.30 - 9.30 4. 8 30 - 1                       |
|       | To: Melissa, 506536             | quick q | uestio | n re: vid                 | 9am        | Strategy w/ Megan              | 9 – 10<br>Customer call                              | 9 - 10:30<br>Prep for Smit                | 930-11              | ♠ 9:30 -                           | Meet with Mar Meet with Mary                  |
| - 🕁 🖻 | To: melissa, 506536 (4)         | leads   | Hi Me  | elissa - v                | 10am       |                                | t0−11 team     Meetin     Meetin                     | Client                                    | All Meetwit         | with<br>Andrew                     | 10:30 - 11:30 + 10:30 -<br>Kyle performs Kyle |
|       | To: stan, 506536 (3)            | leads   | Hi Sta | anley - 🗸                 |            | 6. 11 – 12p<br>Conference prep | 11:30 -1 + 11:30 + 11:30<br>Lunch w Lunch            |   | 11.30 - 1<br>Online |                                    | review performa                               |
|       | To: Neil, 506536                | quick q | uestio | n re: Flu                 |            | ★ 12p - 1p<br>Team lunch       | Isabella Isabella Andrew &                           | 12p - 1p<br>Lunch with M<br>Marr          | seminar             | 6 12p -<br>Gym                     | 12:30p - 1:30p<br>Lunch with Peter            |
|       | To: neil, 506536 (3)            | leads   | Hi Ne  | eil - web                 | 1pm        |                                | Isabella   |   | Prep for            | 3.30p                              |   |
|       | To: Steve, 506536               | quick q | uestio | n re: Pla                 | 2pm<br>3pm | ★ 2p = 3p<br>Weekly planning   | Stal Stal Stal Stal Stal Stal Stal me me me me me me | 2p - 5p<br>Smith Group Smith G<br>meeting | roup                | 2p - 6p<br>Dr's<br>appoint<br>ment | 2.30g 2.30g 2.2 2 2 Plan Plan Plan Flan       |
|       | T ( ) ( ) ( ) ( )               | laada   | 11: 04 |                           |            | 40 - 60 40 - 60                | A 3.30p - 4.30p<br>Online meeting                    |   |                     |                                    | g g g g g nee mee nee                         |
|       |                                 |         |        |                           |            | busy busy                      |  |   | 1                   |                                    |   |
|       |                                 |         |        | _                         | 5pm        |                                | 5p – 6p<br>Dance class                               |   |                     |                                    |   |

#### 2. Look for [Paid] Customer Trends



# 3. Build a sales opportunity flow chart





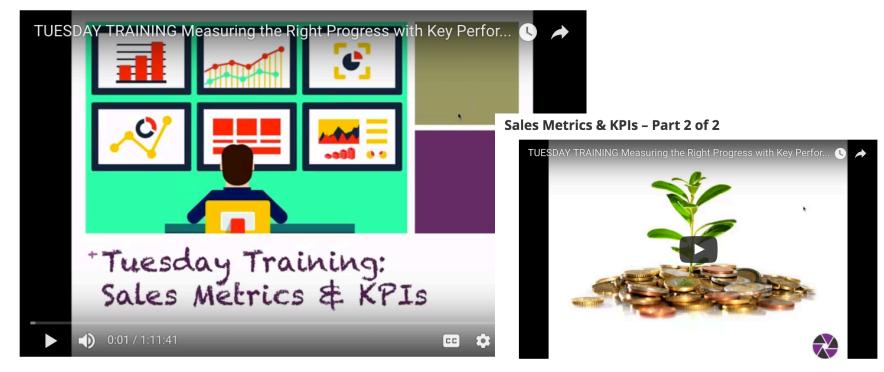






#### 1. Member Site: Tuesday Training Sales Metrics & KPIs

Sales Metrics & KPIs – Part 1 of 2



www.salesqualia.com/member-page-key-metrics-milestones/

# 2. Sales Metrics Spreadsheet [David Cummings]

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https://docs.google.com/spreadsheets/d/ 18zxx7qzhoPzNf0ZB\_PKhfUr41IIjY-EVt4I7-p0Bi3c/edit

#### 3. Mind Mapping software





## mindjet.

